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ConnectedFactories Foresight and Recommendations Workshop

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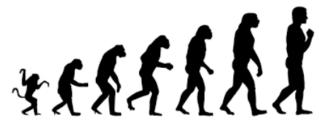
ConnectedFactories 2

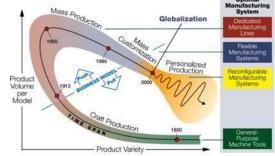
Added value - impact - value proposition (addressing manufacturing challenges)



- 4ZDM cluster: bridge building among past-running-new ZDM EC-funded projects.
- Generation of a ZDM relevant community, aware of last developments and technology achievements.
- Sensitiveness for ZDM-technology transfer towards industries and sectors (identifying the ZDM industrial needs/challenges)
- Adaptation and evolution of ZDM paradigm to new waves (digital transition, green transition)
- Generation of paradigm, whitepapers, roadmaps, books in ZDM framework.
- Lobby activity in front of EC to keep opportunities for ZDM in future programmes/topics.





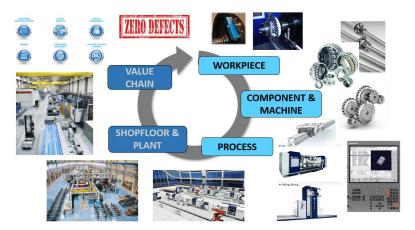


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Significant innovations and achievements associated to digital challenges + Significance of the results for SMEs

- 4ZDM cluster does NOT generate innovations and research results on its own, but in the workframe of the related H2020/HE projects.
- Multi-level ZDM research results at all industrial domains: critical components, manufacturing assets (machines), production process, shopfloor/workshop, value network.
- Awareness creation in SMEs (industrial workshop, sectorial workshops)
- Outreach possibilities through regional/sectorial clusters, industrial associations, chambers of commerce, local innovation agencies...
- Bilateral communication looks crucial to create a real innovation: proactive attitude of industries/SMEs, coming closer to the manufacturing research





	Six Sigma	World Class Manufacturing	Future European Zero Defect Manufacturing Strategy
Mfg. Context	 High-volume production Serial Lines Single product type 	 High-volume production Manufacturing and assembly lines. Few product variants. 	 Mass customization and one-of-a-kind production. Complex and changeable manufacturing contexts.
Level	 Single critical resource and process. Local improvements. 	 Single critical process. Local improvements at cost bottlenecks. 10 management pillars 	 Multi-stage and single stage level. System-level improvements at shop floor.
Control	 Only monitoring by control charts based on product data. Process capability 	 Monitoring and root cause analysis, by cause effect, pareto analysis and control charts. 	 Monitoring and control. Inter-stage correlation. Multi-sensor information. Advanced analytics
Action on defects	• Scrap.	• Scrap.	Defect Repair.In-line rework.Proactive prevention.

Key exploitable results



- Most exploitable research results are associated to ZDM projects, more than to the cluster itself.
- The cluster can generate/update ZDM whitepapers & roadmaps, and can give inputs to e.g. EFFRA roadmap updating process.







Gaps and challenges regarding digital technologies for manufacturing that should still be addressed in future work



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- ZDM in constant/dynamic evolution (digital, green, zero-waste, zero-X, DTI...)
- It welcomes all digital technologies that help:
 - reduce time/costs
 - increase productivity/quality
 - Improve sustainability/circularity along lifecycle approach
- ZDM motto: "do it right at the first time, and always right"

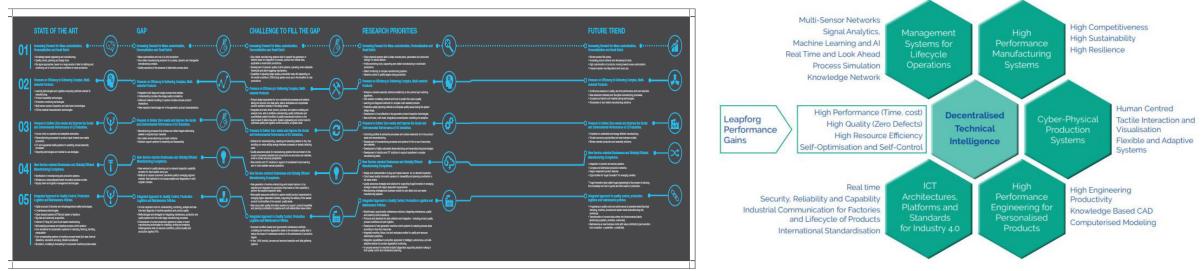


Figure 2: Manufacturing system with Decentralized Technical Intelligence (ManuFuture SRIA 2030)